### I 5.04.2010 eCTD Conference Istanbul Realizing eCTD capability with external providers: Points to consider

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- eCTD drivers and strategy
- eCTD implementation scenarios
- Outsourcing process
- Points to consider typical questions
- Conclusion

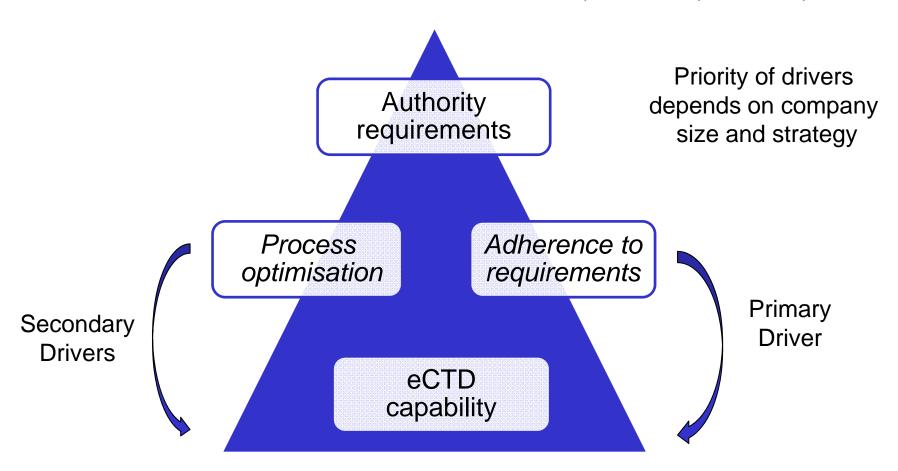






- Primary driver regulatory requirements
- Secondary drivers are
  - Opportunity to evaluate & optimise internal processes
    potential reduction in submission time 
     time to market
  - Increased quality of documents & submissions
  - Re-usability (cloning) of submissions
  - Ease of (global) access of information
  - Facilitated transfer (agencies, partners, due diligence)
  - Increasing aversion regarding "tree-killing" aspect of paper

#### eCTD Drivers





#### eCTD Strategy

How to

manage

eCTD?

Drivers & Strategy | eCTD Scenarios | Outsourcing | Points to consider

Let's select and implement software

Spontaneous reaction

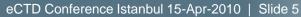
Recommended reaction

Let's think

what solution

is best for my

company!





#### Factors Impacting Strategy

- Number of products that ...
  - reach the stage of marketing application
  - are not submitted by a strategic partner
  - are on the market
- Company strategy
  - Outsourcing as integral part of business strategy
  - Focus on (regulatory) core competence



### Factors Impacting Strategy

- Costs
  - For system implementation, deployment, maintenance
- Time
  - Time required for system implementation and first project
  - How much time left until first eCTD is needed?
- Resources
  - People and know-how for software implementation and handling of eCTD process
  - Hiring of experienced professionals can be difficult



#### eCTD Scenarios

Drivers & Strategy eCTD Scenarios Outsourcing Points to consider

A company has to identify their "best fit" solution, the alternatives are

- System implementation
  - In-house system
  - Software as a Service (SaaS)
- eCTD outsourcing





#### System Implementation In-house

- System implementation & maintenance
  - Vendor selection process
  - Initial software licenses (may represent only ~ 20% of costs) and future licenses (named or concurrent?)
  - Hardware incl. backup and recovery
  - System validation (effort frequently underestimated)
  - Maintenance activities and costs
- People
  - Training "make people use the system" (SOPs, user manuals)
  - Specialized staff (key users, helpdesk, administration)



#### System Implementation SaaS

- System selection & access
  - Vendor selection
  - User requirements (e.g. system configuration, process for transferring documents and submissions)
  - Costs depending on pricing models (e.g. initial setup, user and software licenses, maintenance)
- People
  - Training "make people use the system" (SOPs, user manuals)
  - Internal helpdesk complemented by vendor support
  - Resources and competence for eCTD required in-house



#### eCTD Outsourcing

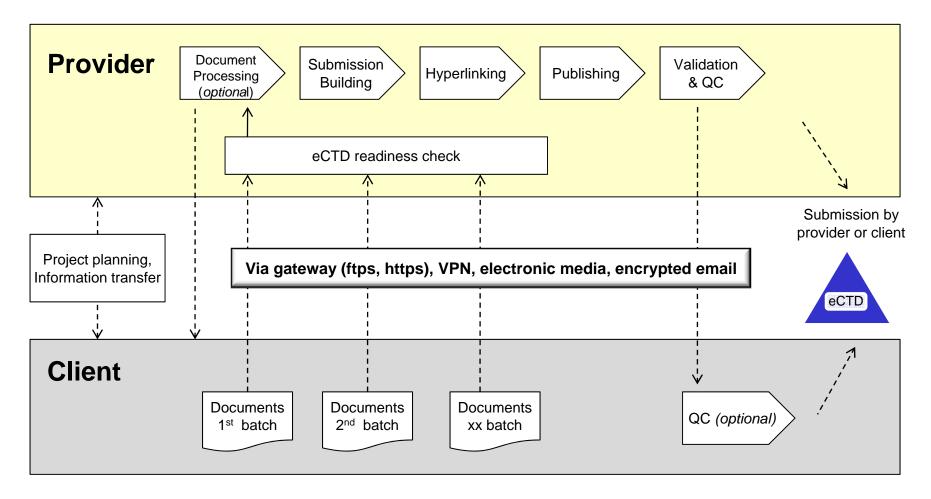
- Partner instead of system selection
  - Selection of external partner
  - No software and hardware requirements
  - Costs arise for actual projects
- People
  - No internal resources for eCTD compilation and system maintenance
  - Outsourcing partner guides client through regulatory and formal eCTD requirements
  - Creation of eCTD ready documents is supported (if needed)



#### Example Full eCTD Outsourcing

Drivers & Strategy eCTD Scenarios Outsourcing Points to consider

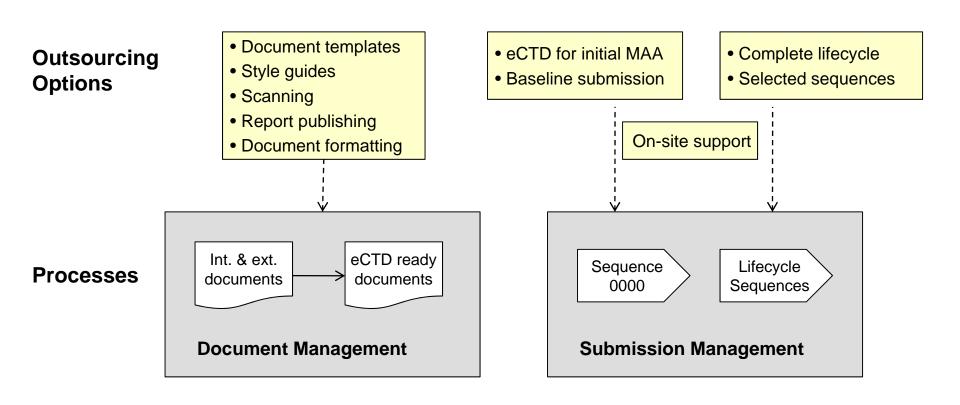
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#### Outsourcing Options

Drivers & Strategy eCTD Scenarios Outsourcing Points to consider

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#### Points to consider People

- Communication
  - Good personal and trust based communication
  - Project changes to be communicated immediately
- Experience of provider
  - Efficient support only possible by sound technical and regulatory knowledge
  - Who will be the contact person for the project?
- In-house contact understanding the eCTD principals
  - Supports straight-forward project discussions
  - Knowledge-transfer offered by provider





#### Points to consider Project Initiation

- Contractual framework
  - Master service agreement covering confidentiality and pricing conditions
  - Task orders for single submission projects (smaller activities often initiated via email request)
- Project conditions
  - Provider should ask the right questions to clarify project scope, timelines and client interaction (e.g. review)
  - If available, draft versions of documents help to identify required activity





#### Points to consider Costs

- eCTD ready documents positively impact compilation cost
  - Adherence to expected granularity
  - Bookmarks & internal hyperlinks available
  - Clear indication of cross-document hyperlinking (e.g. blue text)
- Clear definition of services included in and excluded from cost proposal
- Consider costs for eCTD lifecycle (e.g. sequences for key-milestones during authority review)



#### Typical questions Timelines

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- Processing and reaction times
  - M5, M4 and M3 should be provided prior to M2 and M1 (last document 1-2 weeks prior to submission)
  - Provider should be prepared for last minute changes and urgent authority request
- Dispatch of submission
  - Provider can manage dispatch of electronic media (and paper) to authorities
  - Direct submission via portals (e.g. FDA ESG)

Do I risk any delay by CTD outsourcing? No



#### Typical questions Security

- Information exchange
  - Exchange of document and submissions via gateways (https, ftps), VPN connection, encrypted email
- Information processing by provider
  - Established publishing software
  - Validated systems
  - Controlled access and processes (SOPs)
  - Backup and disaster scenarios





#### Typical questions DMS connectivity

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- Document information
  - If available the DMS IDs can be forwarded to provider (part of document plan)
  - A submission content report includes IDs
    searchable for client
- Published version
  - The publishing process changes PDFs (cross-document hyperlinks, PDF settings)
  - Internal process for storage of submission (documents) is independent from outsourcing model



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#### Typical questions Relationship

Drivers & Strategy | eCTD Scenarios | Outsourcing | Considerations

- eCTD a non-proprietary format
  - Exchange of sequences possible
  - Process should be discussed with vendor
  - eCTD lifecycle benefits of long-term relationship
- Gain of flexibility
  - Opportunity to start eCTD today and acquire first experience
  - Systems can be implemented in parallel if needed
  - Submission peaks can be managed with provider

Will I become dependent from my provider? No



#### Conclusion

- How to proceed for eCTD implementation key activities
  - Assure common awareness
  - Identify stakeholders including upper management
  - Evaluation of options by considering company strategy
  - Selection of systems / partners
  - Implementation of technology / processes





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# Think open-minded how to implement eCTD capability – time- and cost-efficiently







#### Thank you Any questions?

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